



Training on
Public Private Partnership (PPP)
Pen Portraits of Resource Persons

Venue: Palm View Restaurant, Army Golf Club, Airport Road, Dhaka-1206

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Mr. Nazrul Islam
Former Managing Director, IIFC

Mr. Nazrul Islam, former Managing Director of Infrastructure Investment Facilitation Company. He obtained BSc Eng. from Bangladesh University of Engineering & Technology (BUET) in 1974 and MS in Engineering from University of Hawaii, USA in 1984.

Mr. Islam is one of the leading power infrastructure experts in the world, specializing in thermal technologies. Out of his 36 years of overall experience, he has 32 years of IPP and PPP experience in Asia, Pacific and Africa. He has worked in PPP assignments in more than 14 countries including Bangladesh, Kenya, Nigeria, Indonesia, New Zealand, Cook Islands, Rwanda, India, Pakistan, Sri Lanka, Philippines, Sierra Leone, Hong Kong, Malaysia, China and Solomon Islands.

Mr. Islam has been involved in IPP & PPP assignments worth over US\$ 20 billion in capital investment in the power sector, ports sector, roads sector, telecommunications sector, land ports and economic zones sector. He has experience of 35 PPP transactions, 55 PPP Projects development and 10 PPP related policy and guidelines formulation. He has been involved in over 100 public private partnership (PPP training) and capacity building workshops.

He contributed valuable roles in the formulation of the captive power policy, remote area power supply systems (RAPSS) Policy, grid open access, coal policy, Private Sector Infrastructure Guidelines and Economic Zones Policy.

Before Bangladesh (1988 to 1997), he worked for nine years as a power sector international consultant with the Electricity Corporation of New Zealand, the main Government utility in New Zealand at the time, as Group Manager, Project Development. In this position, he was responsible for developing a number of BOT and BOO power generation projects in the Philippines, Indonesia, India, China and other countries. He is conversant with all types of power generation technologies such as combined cycles, coal fired power stations, reciprocating engines, geothermal power stations, hydropower, combined heat and power and renewable energy. He specializes in contracts, contractual frameworks, negotiations and financial modeling.

He has recently led a team of IIFC experts in several Economic Zones PPP Projects. In the area of capacity development, he has been providing training of PPP to senior officials in the public and private sector for over 18 years. He was the Team Leader in ERD's capacity development study for five ministries including the Power Division. He was also the PPP resource person in SEIP's large training initiative. In the CBISP project, he was the Programme Coordinator and Key Expert No. 2 for Training of Trainers (TOT) and development the draft Power Sector Training Policy.



Mr. Muhammad Shamsur Rahman
Executive Director (Physical Infrastructure), IIFC

Mr. Rahman is an Executive Director (Physical Infrastructure) of Infrastructure Investment Facilitation Company. He obtained his engineering degree from Bangladesh University of Engineering and Technology (BUET) in 1988, Masters in Business Administration (MBA) from the Institute of Business Administration of Dhaka University in 1994, Postgraduate Diploma in Islamic Banking and Insurance from UK and Chartered Financial Analyst (CFA) Level I from CFA Institute, USA in 2000.

Mr. Rahman is one of the pioneers who made the government and private sector stakeholders aware of the PPP potentials in Bangladesh. He has been serving as a PPP Expert for the last 19 years. He possesses an attractive combination of commercial and PPP skill. He contributed significantly in more than 40 PPP projects. He has a multidisciplinary experience with a diverse set of skills in PPP capacity development, policy development, institutional reform, regulatory framework development, PPP commercial analysis and model preparation, risk analysis, enterprise restructuring etc.



Mr. Md. Faruque Hossain
Senior Advisor, USAID Health Systems for TB (HS4TB)
Former Secretary (PRL), Govt. of Bangladesh and
Former Executive Chairman, NSDA

Presently Md. Faruque Hossain is working as Senior Advisor of USAID Health Systems for TB (HS4TB). He is a retired Secretary of the Government of Bangladesh and former Executive Chairman of National Skills Development Authority (NSDA), under PMO of Bangladesh. Before joining in Skills Development Authority, he was Director General (Additional Secretary) of Central Procurement technical Unit (CPTU) of Implementation Monitoring and Evaluation Division, Ministry of Planning, government of Bangladesh. As the Head of public procurement in Bangladesh, he has been carrying out necessary oversight functions of CPTU, covering legislation, procedures, capacity building, professionalization, and monitoring. He was also the administrator of the National Central Portal conducting electronic government procurement (e-GP) in Bangladesh.

As the DG, CPTU, Mr. Hossain has steered the management of Electronic Government Procurement Portal and implementation of e-GP that registered a spectacular growth in both value and volume over his tenure in CPTU. The e-GP in Bangladesh is presently a leading model among the countries implementing electronic means of Tendering in the world. He was also Chairperson of South Asia Public Procurement Network (SAPPN), a network of south Asian countries on public procurement.

Before joining CPTU he was head (joint secretary) of Public-Private Partnership Unit (PPP Unit) from 2011 to 2014 while he played the key role to develop PPP frame work including establishment of PPP Authority and Bangladesh Infrastructure Finance Fund Limited (BIFFL) in Bangladesh as institutional and financing framework for PPP. He worked closely with all the ministries in facilitating the Public - Private Partnership initiative.

Mr. Hossain is a certified National Trainer of public procurement, and a qualified resource person of the Chartered Institute of Procurement and Supply, UK, and a trainer of Public- Private Partnership. As a member of the Bangladesh Civil Service Administration, he worked in various Ministries as well as at the field level, having wide experiences in project facilitation, preparation, and implementation and monitoring with active role in procurement management.

Having his MSC in soil science in 1983 from the University of Dhaka, Mr. Hossain also completed MBA in 2005 and Masters in Public Procurement Management for Sustainable Development from Turin School of Business, Turin University in 2014. He obtained certification on Public- Private Partnership (PPP) from IP3 @Washington, USA, and PAI, London, UK. He also has achieved Diploma in

Developing Economies from IDE Advanced School, Japan. His publication, “Paradigm shift in Public Procurement to Public-Private Partnership Procurement in Bangladesh: Challenges Behind the scene” is a remarkable PPP analysis among his credibility.

Much to his credit, Mr. Hossain is well known in the literary circle of Bangladesh for his insightful rhymes. He is renowned for his works in children and juvenile literature and regarded in high esteem for his rhymes, stories, articles, features and travel tales for more than the last forty years. He has, to his credit, as many as 60 titles in different areas of literature. He has been awarded Dhaka University Literary Award, Nurul Quader Foundation award, Agrani Bank Shishu Academy Shishu Shahitta award, Citi Bank Anando Alo award and many recognition for his contribution in literature.



Mr. Md. Abul Bashar
Director General (Programming & Investment Promotion)
Joint Secretary, Public Private Partnership Authority

Mr. Md. Abul Bashar is a Joint Secretary of the Government of Bangladesh and currently acting as the Director General (DG) at Public Private Partnership (PPP) Authority under the Prime Minister’s Office. At PPP Authority, Mr. Bashar is the in-charge for all PPP investment promotion activities and national PPP Capacity Building Program. He also leads the PPP Technical Assistance component of the national PPP Budget of Bangladesh. Mr. Bashar took lead role in developing numbers of PPP projects in port, tourism and health care projects of which the Hemodialysis PPP project has been appreciated as the one of the top 100 PPP projects by KPMG in 2015. He is working PPP Authority from 2012 to till.

Before joining at PPP Authority, he served in the Ministry of Agriculture and Ministry of Public Administration. He attained his B. COM. Management (Hon’s) degree and Masters in Management from the University of Dhaka. Md. Bashar took part in the advance training on administration & Development and on various PPP issues in Thailand, USA, Canada, UK, Japan, Korea, Singapore, Thailand, Turkey, Sri Lanka, Malaysia, Indonesia, China, Vietnam & India. He delivered speech on PPP in various National and International forum. He is regular resource speaker for Government & Nongovernment Training Institutions as PPP Specialist.

He has also been recognized as Certified Public Private Partnership (PPP) Specialist, a professional certification by The Institute for Public Private Partnerships, USA. He is also Certified PPP Professional (CP3P) by APMG international.



Dr. Najmus SAYADAT
Joint Secretary, Finance Division
Ministry of Finance, Government of Bangladesh

Dr. Najmus SAYADAT joined in the Bangladesh Civil Service (Administration) cadre in 2001 and now currently posted as Joint Secretary at the Finance Division under the Ministry of Finance. Prior to this posting, he worked at the PPP Authority as one of the Directors for investment promotion through PPP. He has also worked at the Ministry and at Field Administration level.

Dr. Najmus SAYADAT secured PhD degree in Public Administration with research on PPP policy implementation in Bangladesh. He is author and co-author of several research papers on renewable energy, e-governance and PPP published in national and international journal and conference proceedings. He is also an APMG Certified PPP Professional and JICA Certified TQM Trainer.



Syed Abdul Mayeed
Former Chairman, Bangladesh Power Development Board

Syed Abdul Mayeed, former Chairman, Bangladesh Power Development Board, had been on-board with United Power Generation & Distribution Co. Ltd. till December 2018. He has Masters in Electrical and Electronics Engineering Degree with a work experience that spans over four decades. During his lifelong career in Bangladesh's power sector he has served in many roles beginning from Assistant Engineer to Project Director, Superintending Engineer, General Manager, Member and finally Chairman.

Mr. Mayeed is a seasoned professional having sound knowledge of the overall operation of power generation, transmission and distribution of the country, inclusive of operation maintenance and development of all power Projects. He is also closely associated with power sector reform activities. He had been with United Group for over a decade and has played a pivotal role in developing the power division of the Group and UPGDCL in particular.



Mr. Sayantan Banerjee
Director (Energy & Resources), Deloitte India

Mr. Sayantan is a Director working with Deloitte India. He is a Mechanical Engineer (Jadavpur University) with MBA (Finance and Operations) from Indian Institute of Management, Lucknow. Mr. Sayantan has over 19 years of experience leading several large, complex, multi-year engagements in the energy sector in countries including India, Bangladesh, Sri Lanka, Malaysia, Bhutan, Nepal, Yemen, Zimbabwe, Saudi Arabia, Kenya and Nigeria. Prior to Deloitte he has worked with the GRID Group of PwC for more than 8 years. He has also worked with TATA Power and NTPC, India's premiere generation utilities. Mr. Sayantan has in-depth experience of PPP model formulation, increasing private sector participation and finance related aspects.

Mr. Sayantan assisted the World Bank in conceptualizing the various transaction options for PPP in Renovation & Modernization of Power Plants. Some of his notable projects in the PPP space includes, assisting the Royal Government of Bhutan in the development of PPP guidelines and model concession agreements for bidding of hydro projects. In another assignment for the Ministry of Coal in India, Mr. Sayantan led the team in evaluating PPP mine development models as a part of the restructuring exercise for Coal India Limited. As a part of the exercise, Mr. Sayantan also identified legal and regulatory enablers for mainstreaming PPP development. Mr. Sayantan has also worked with several electricity transmission and distribution PPP companies on PPP models spanning conceptualization, commercial modeling, transaction advisory and post-merger/ distribution franchisee award project management services.

Mr. Sayantan has significant experience of PPP transaction advisory and some of his notable assignment includes:

- Advisory services for selection of developer to supply power on a long term basis under Case 2 Competitive bidding (for a leading Utility in India)
- Bid Advisory assistance to private sector for a coal fired power plant in Chittagong
- Transaction Advisory Assignment for O&M Contracting of Siddhirganj Gas Based Power Station World Bank Funded
- Developing Strategies for Public-Private Partnership in Transmission of Electricity in Maharashtra
- Commercial due diligence of an RE IPP (solar, wind, biomass)
- Reform of BPDB as a Corporate Body

- Preparation of Draft West Bengal Renewable Energy Policy and Implementation Framework
- Support to OREDA for rooftop solar proliferation in Odisha
- Bid Advisory for selection of developer for Transmission System associated with Lalitpur Generation Project
- Design the Framework for Implementation of Rooftop Solar Photovoltaic Projects in Madhya Pradesh (India)
- Gas power system - market assessment study in India for a large global equipment manufacturer
- Feasibility Study for Gas-based Centralized Power Plant and EE Lighting in Konabari Cluster
- Bangladesh Gas Sector Assessment and Boundary Conditions as defined by the client (a global ceramic manufacturer) for a Greenfield Manufacturing Site in Bangladesh
- Project Conceptualization & Structuring for a Coastal LNG Based Power Station
- Renewable Energy Strategy (leading Industrial player in India)
- Strategic and Business Plan for IDCOL for next 3-5 years
- South Asia Economic Integration Partnership – Study on Power Trading in Bangladesh and Nepal
- ICT Road Map For Bangladesh Power Sector
- Indian Transmission PPP market study under USAID’s NHDP project in Nepal
- Bid Advisory for selection of developer for transmission system associated with Krishnapattanam UMPP
- Developing model framework for non-discriminatory open access in transmission and grant of open access to initiate power trading and facilitate cross border electricity trade in South Asian Countries
- Advising RECTPCL for bid process management for selection of transmission developers
- Bid Management and Assistance in Bid Preparation for Distribution and Generation Assets of Amperion, Nigeria
- Training to ZETDC on project appraisal in transmission and distribution
- Bid assistance to S. Alam Group for participating in competitive bidding process for Coal Fired Power Project at Chittagong
- Preparation of model bid documents including Project Development Agreement, Concession Agreement and PPA for development of upcoming hydropower projects in PPP/IPP mode, Bhutan
- Development & Implementation Support for Bangladesh EE Lighting Transformation Program



Dr Fahim Faisal
Assistant Professor
North South University

Dr Fahim Faisal has over TEN years of project and research experience in Public-Private Partnerships (PPP) project. He has an extensive background in preparing the detailed feasibility study and transaction document of PPP projects. Currently, Dr Faisal is working as Assistant Professor of Finance at North South University. Previously, he worked as an external consultant under the Bangladesh University of Engineering & Technology (BUET), where he was mainly responsible for conducting financial analysis and coordinating with the legal expert in preparing the contract document for five PPP projects. As part of these projects, Dr. Faisal actively coordinated with different implementing agencies including the PPP Authority under Prime Minister’s Office, Rajuk, Bangladesh Computer Council, Chittagong Port Authority, and Bangladesh Parjatan Corporation. He started his career under Infrastructure Investment Facilitation Company (IIFC), which is a PPP advisory body under the Government of Bangladesh. Later, he finished his PhD in Infrastructure Financing from the Queensland University of Technology, where he has conducted research on the Public-Private Partnership project. His thesis on “The Role of Government and Development Partner Certification in Public-Private Partnership (PPP) Infrastructure Project Financing” was nominated for the best thesis award by QUT Business School, which is ranked in the top 100 in the business and economics subjects category in the 2019 Times Higher Education World University Rankings.